You can find the complete research report of Berenschot on our website **www.grodan.com**

ROCKWOOL BV / Grodan

Industrieweg 15 P.O. Box 1160, 6040 KD Roermond The Netherlands

- **t** +31 (0)475 35 35 35
- e info@grodan.com
- i www.grodan.com
- in www.linkedin.com/company/grodan
- www.twitter.com/grodan
- @ @grodaninternational

Berenschot

The research "Intensive horticulture in the Netherlands and Europe" has been executed by Berenschot commissioned by Grodan.

Grodan 50 years





Introduction

Fifty years ago, in 1969, the practice of using stone wool for horticulture was born. The start of a success story as Grodan is still growing strong. Since then we are making an impact. Not only in the horticulture industry but in the world by providing a sustainable growing solution.

Because of this milestone we created this booklet in front of you to capture the momentum. "In Intensive horticulture in the Netherlands and Europe - A glance at the past, present and future" Berenschot give us a compact overview with the facts. During our 50th Anniversary event on October 9 we discussed these with our Northern Western European customers and a diverse panel from the sector.

1900

European horticulture suffers from the economic crisis in the 30's and 40's. As as result the demand for horticultural products decreases.

The economic crisis causes a protective policy in lots of European countries. Due to this export is being complicated.

Horticultural companies are mostly family owned companies and the cultivation work is labour intensive.



(Senior managing consultant at Berenschot)



Celebrations around the world

In 2019 we celebrated our 50th Anniversary around the world with our customers and partners.









1950

The economic growth results in an increasing demand for fresh produce in Europe. The first supermarkets pop up in Europe and this opens up new markets for growers as well as this changes the established political relations, logistic requirements and packaging.

Mechanization and knowledge development result in a rising productivity. Migrant workers are needed to do the work.

European Common Agricultural Policy (CAP): internal trade barriers are removed and trade agreements are made between European countries. Europe integrates step by step.



1970

Internationalization of horticulture continues. Increased purchasing power of large food retailers. Banks are prepared to provide finance for growing horticultural companies.

Auctions merge and become bigger, as well as their members do. Large growers unite to control their sales and to develop horizontal market power.

Major investments in control of cultivation and in energy supplies.

"At the end of the horizon I see the full autonomous greenhouse"

- Leo Marcelis (Head of chair group at Horticulture and Product Physiology at Wageningen University & Research)









"The future will be plant based"

- Katinka Versendaal (Food designer at Eatalier)



2000

The power of the super market is without prejudice enormous, however new channels are emerging.

Enlargement of scale continues: the surface area of horticultural companies increases to more than hundred hectares.

It is increasingly difficult to hire a suitable workforce. Due to a strong development of horticulture in Poland, the workers prefer to the job in their own country.

Strict regulations on crop protection, water usage, energy and emissions from Europe.

Week 22 65.000 ks WC DECREASE % OVERNIGHT 10,1% Are you ready for the future? AVG. WEEKLY HARVEST 1,6 kg/m² 10 11 12 13 14 15 16 17 18

2020

Consumers are increasingly demanding. Relative elements in the mix are healthy and personalized food, a conscious mind towards food waste. As technology causes transparency in the chain, the power moves more and more towards the consumer.

Enormous investments in controlling the cultivation and energy supply.

A shift from green-fingered growing to datadriven growing. Problems with regards to successors are a challenge for growers.

Sustainability becomes an integral concept and determines the 'license to operate'.